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25 June 1974

MEMORANDUM FOR: Executive Assistant, DDS&T

SUBJECT:

Comments on Perspectives for Intelligence

1. Reference the 18 June rewrite:

- a. Page 2, paragraph 3(b): In our present-day Watergate environment, believe discussion on intelligence support of civil elements of the U.S. Government may have bad connotation. Suggest the words "foreign intelligence" be used if "civil" stays in.
- b. Page 4, fourth line, "opportunities left open by SALT I": This phrasing gives inference of negligence on part of the U.S. in executing the Arms Limitation Treaty. Suggest it be rephrased to state that the Soviets are vigorously pursuing modernization of their forces in accordance with provisions of SALT I.
- c. <u>Pages 19 and 20</u>: Some of the so-called critical intelligence referred to on page 19, i.e., opinions, plans and decisions, etc., can only be obtained by clandestine means utilizing human sources, i.e., one and the same. Paragraph (d) on page 20 desires to reduce the need for clandestine operations when the paper has already acknowledged on page 19 that certain types of critical intelligence can only be acquired that way.
- d. <u>Paragraph (g) on page 20</u> implies an imposed limitation on distribution and dissemination of intelligence. Is this really a problem?
- e. <u>Page 21</u>, <u>paragraph (c)</u> is a motherhood statement which would suggest that presently our systems are driven by technologists looking for new things to do as opposed to intelligence needs. While this sounds cute, it is in fact erroneous and misleading.

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SUBJECT: Comments on Perspectives for Intelligence

- f. Page 22: How accurate is the statement, "the Community has a confusing variety of means, methods, and vehicles and even language to determine and state requirements"?
- g. Page 23: On what basis is the statement made that "This is an area where a modest increment of resources, more in salaries and area studies than in rising manpower totals, can produce large returns"? Who says and why?
- h. <u>Page 23</u>; the statement on equal opportunity: While I certainly endorse its concepts and desires, it is out of context.
- 2. In summary, the whole slant of the perspectives paper is that what we are doing now is wrong and needs fixing. Believe all the platitudes and goodness suggestions be deleted and we get away from the inferences that the systems that we have today did not take into account the needs of the community before they were developed. I would recommend that we simply state what we think the perspectives for the 1975-80 time frame will be and what things we ought to do that we are not doing to accommodate those perspectives.

John N. McMahon
Director
Office of Technical Service

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DDS&T Comments

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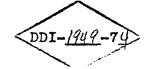
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DD/M&S 74-2322 25 JUN 1974

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ATTENTION

Mr.

SUBJECT

Perspectives for Intelligence 1975-1980

- 1. Reference is made to your memorandum of 21 June 1974, which requested Management and Services Directorate comments on the revised version of Perspectives for Intelligence 1975-1980.
- 2. This is to confirm that the most recent version has been reviewed, and we have nothing to add to our memorandum of 11 June 1974 to the Director of Central Intelligence on the same subject.

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HAROLD L. BROWNMAN
Deputy Director
for
Management and Services

As in our initial comments the Economics Section, Part II, should clearly reflect as a major intelligence problem, assessments of the impact of foreign technological innovations and international technology transfer on the economic capabilities of foreign nations.

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